

April 28, 2020

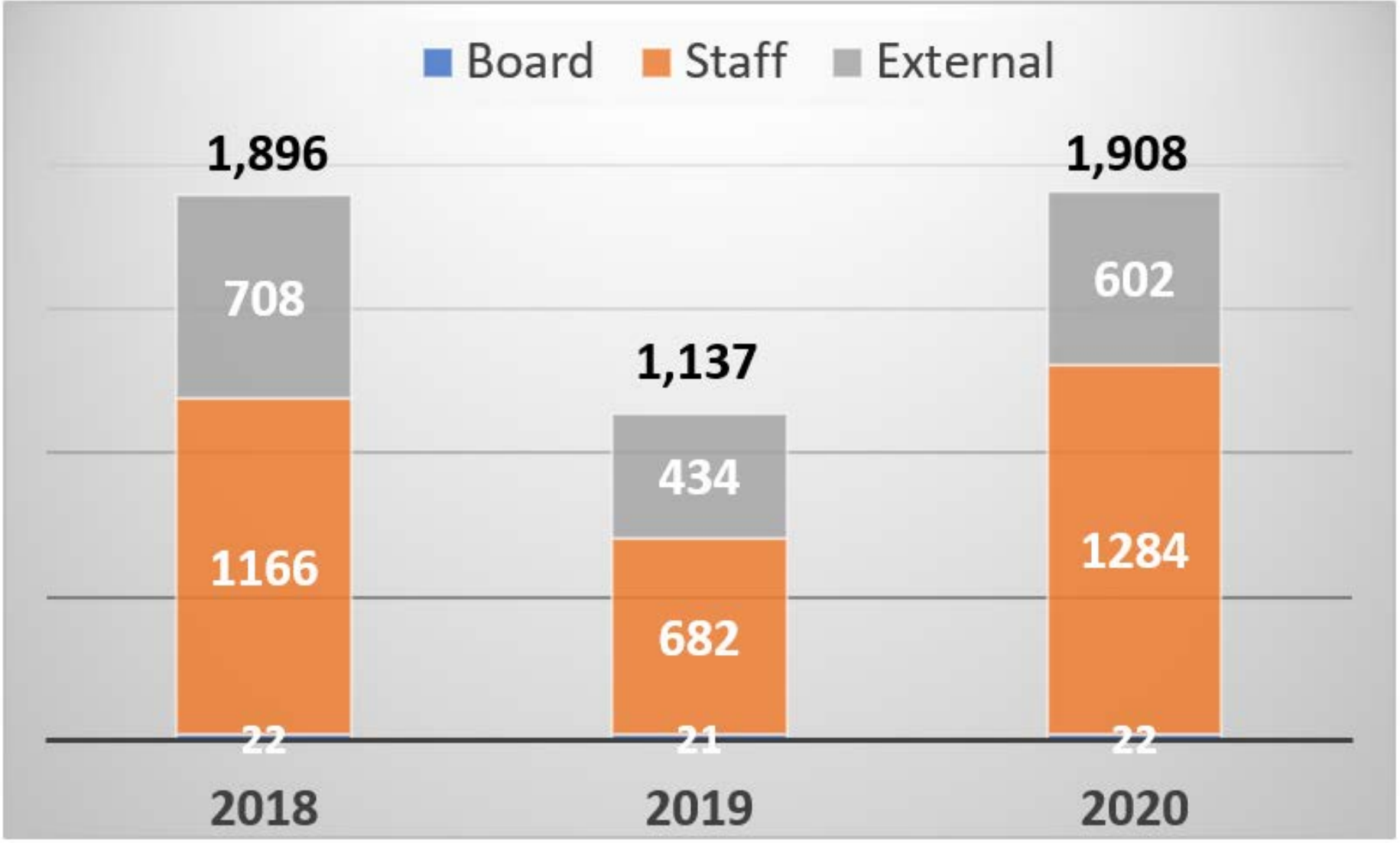
IEG Client Survey 2020

Key Findings

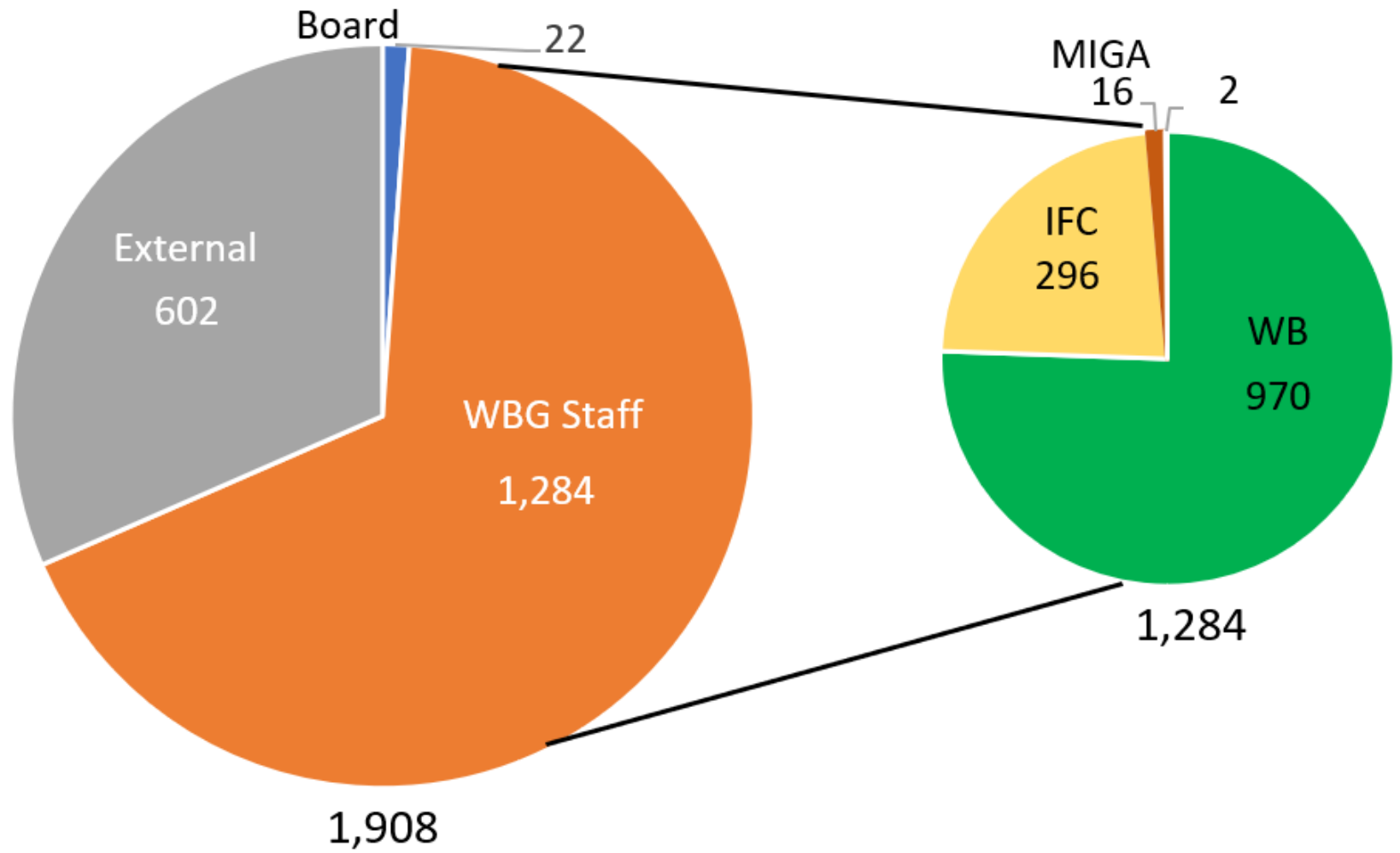
Structure of presentation

- **Sample composition & adjustments**
- **Mode of 'contact'**
- **Channel of 'contact'**
- **Aspects of evaluation design**
- **Purpose of 'contact'**
- **IEG alignment to WBG goals and Effectiveness**
- **Key takeaways**
- **Open-ended questions feedback**

Participation increased

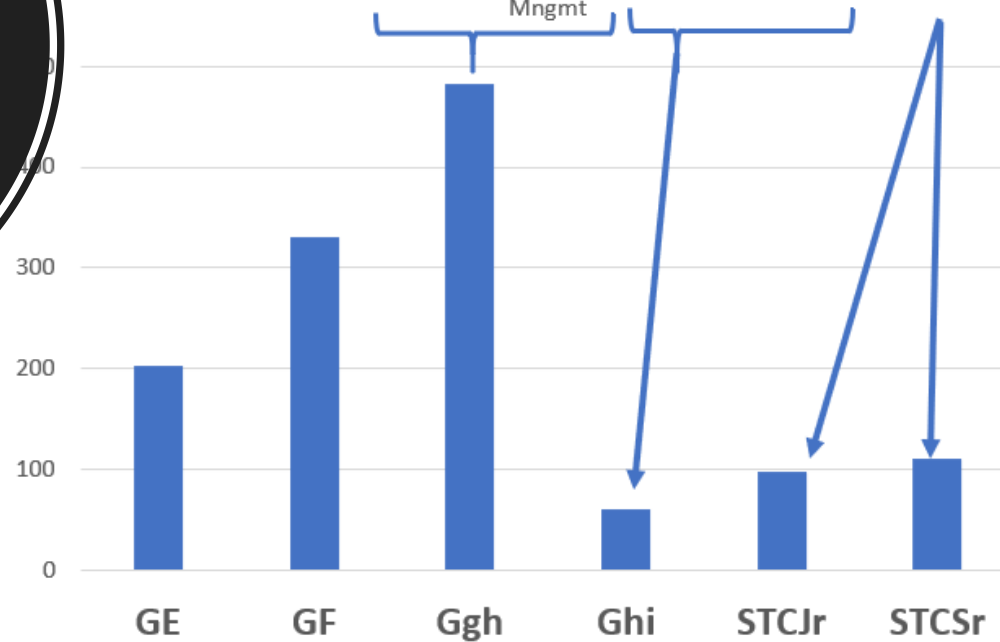
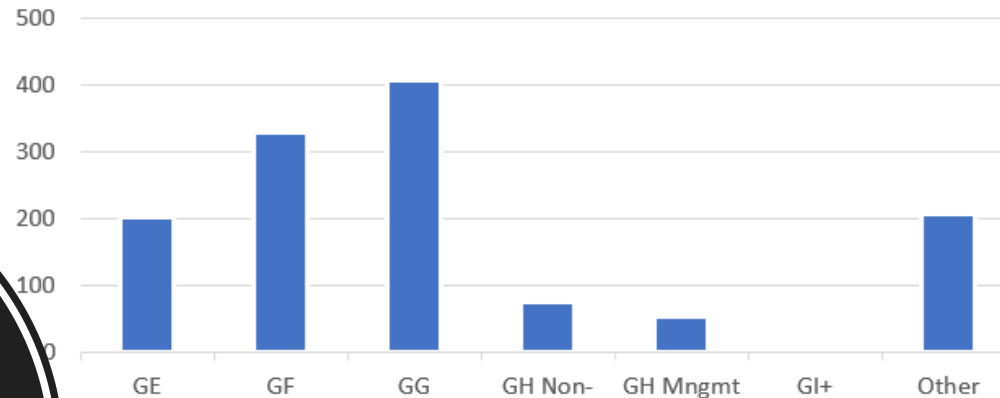


Sample Composition

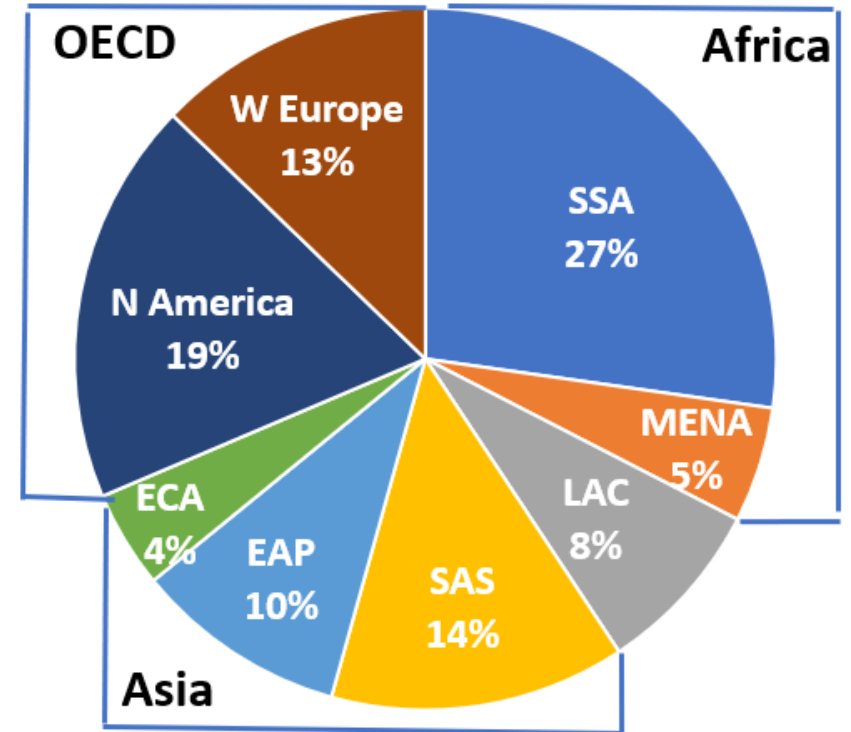


Sample Adjustments

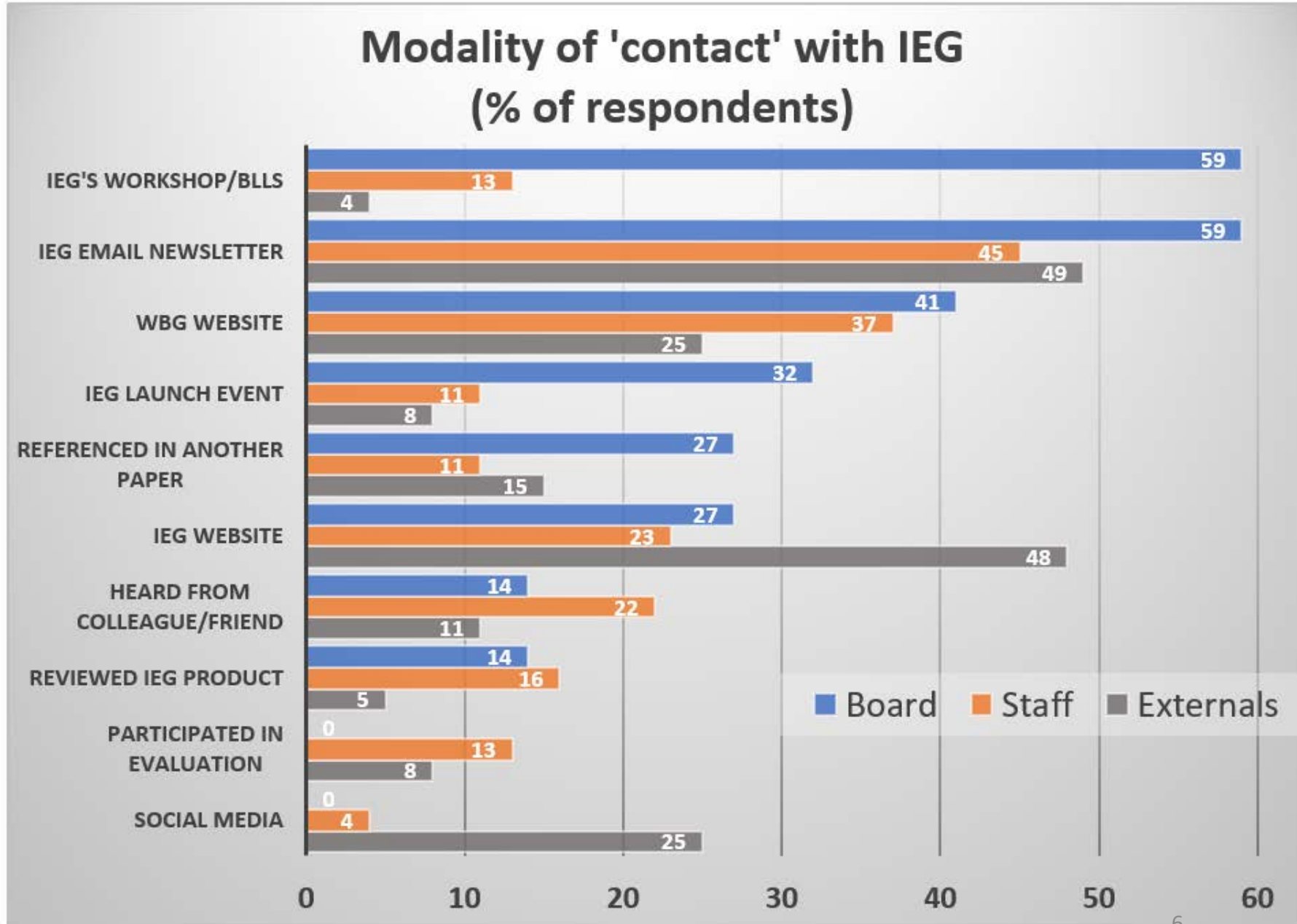
Staff Sample by Grade



Regions & Super Regions



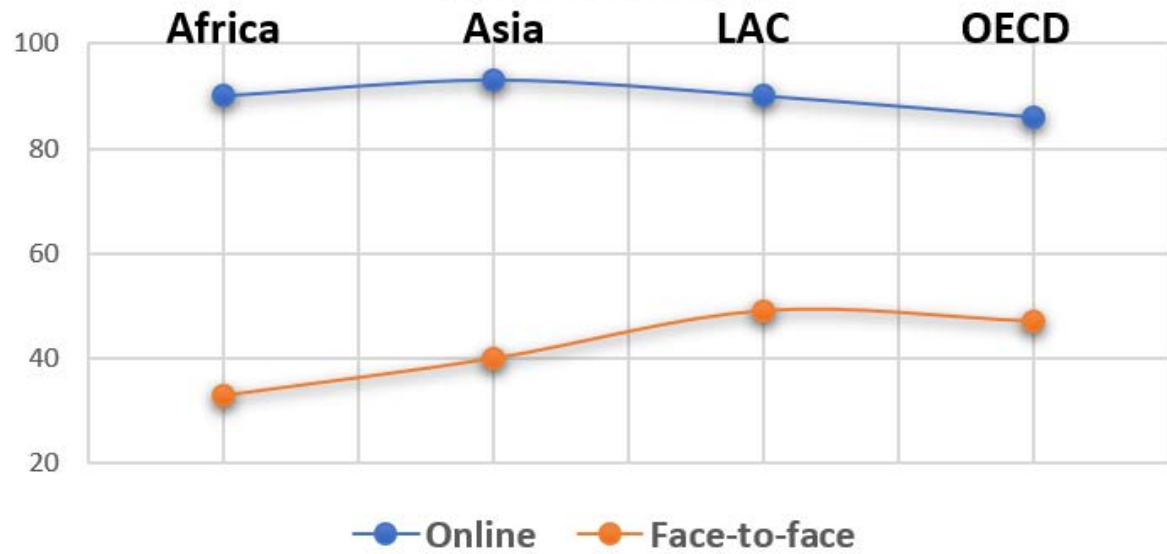
Websites & newsletter the main form of 'contact' with IEG for all respondents



Form of 'contact' differs across regions and staff grades

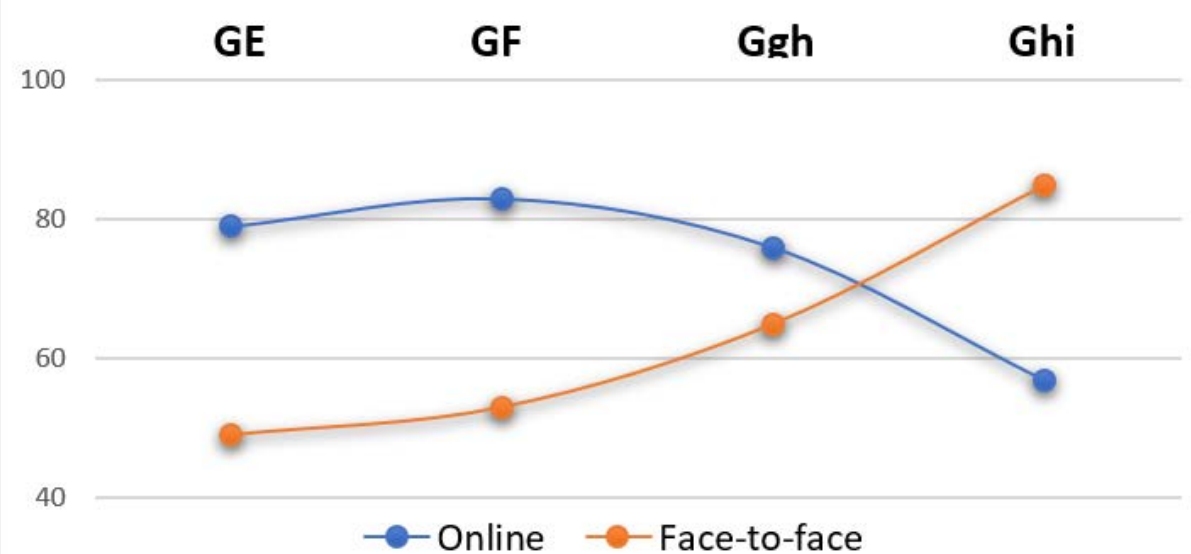
Across Super Region

(% reporting usage)

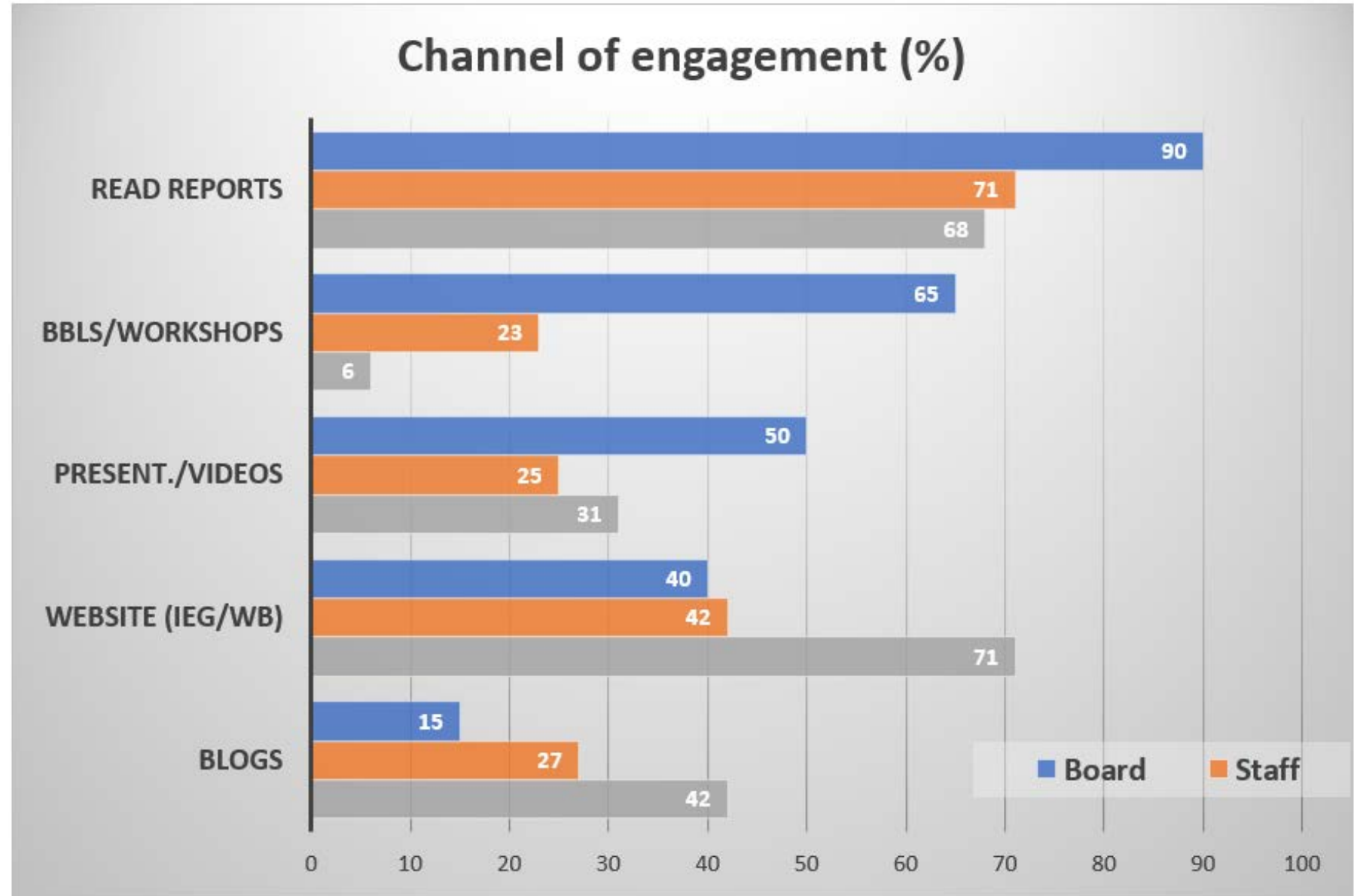


Across Grade

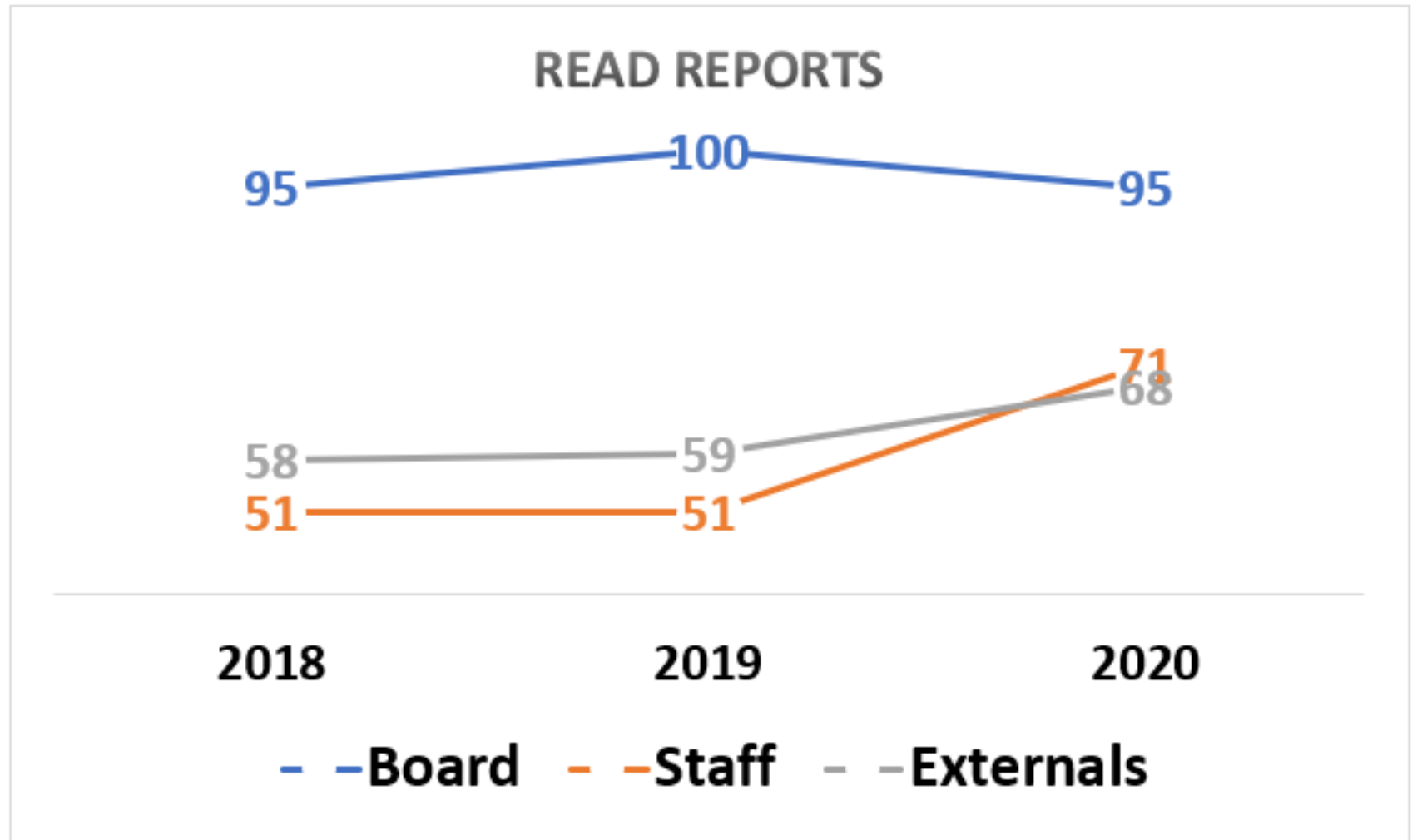
(% reporting usage)



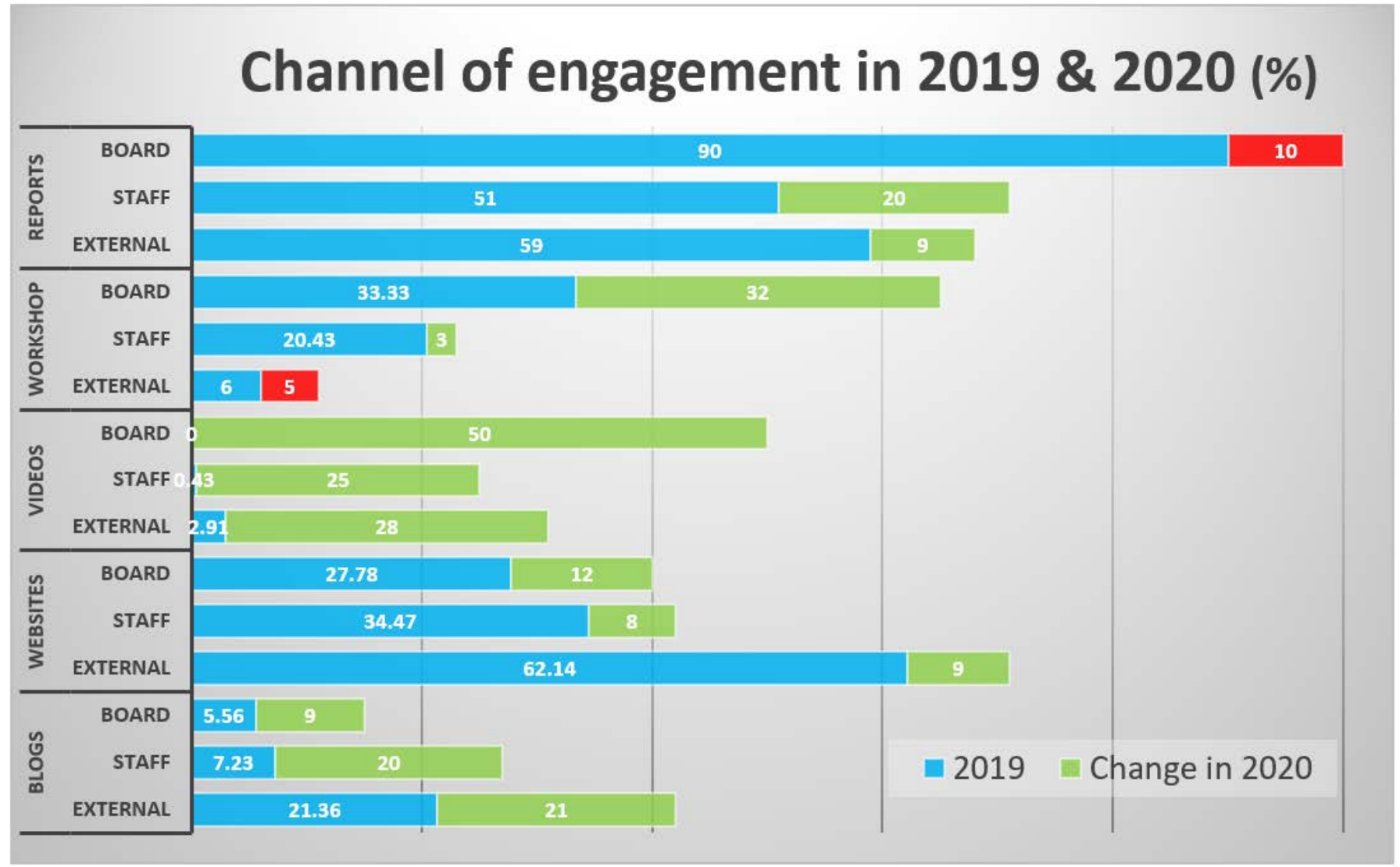
Reading reports is the most common channel of engagement for all respondents



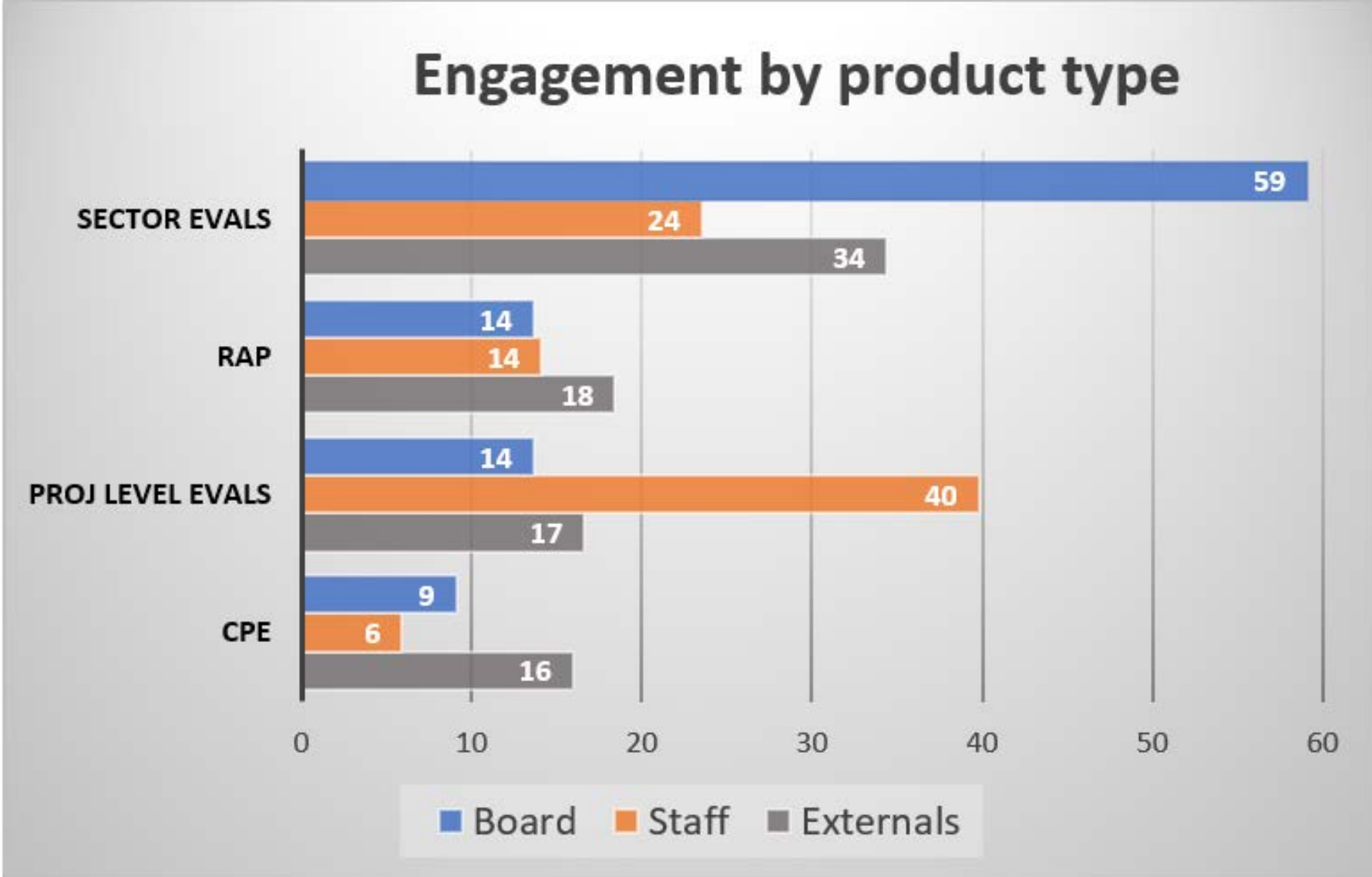
Over time, all IEG products show an increase in engagement, especially videos/presentations and blogs



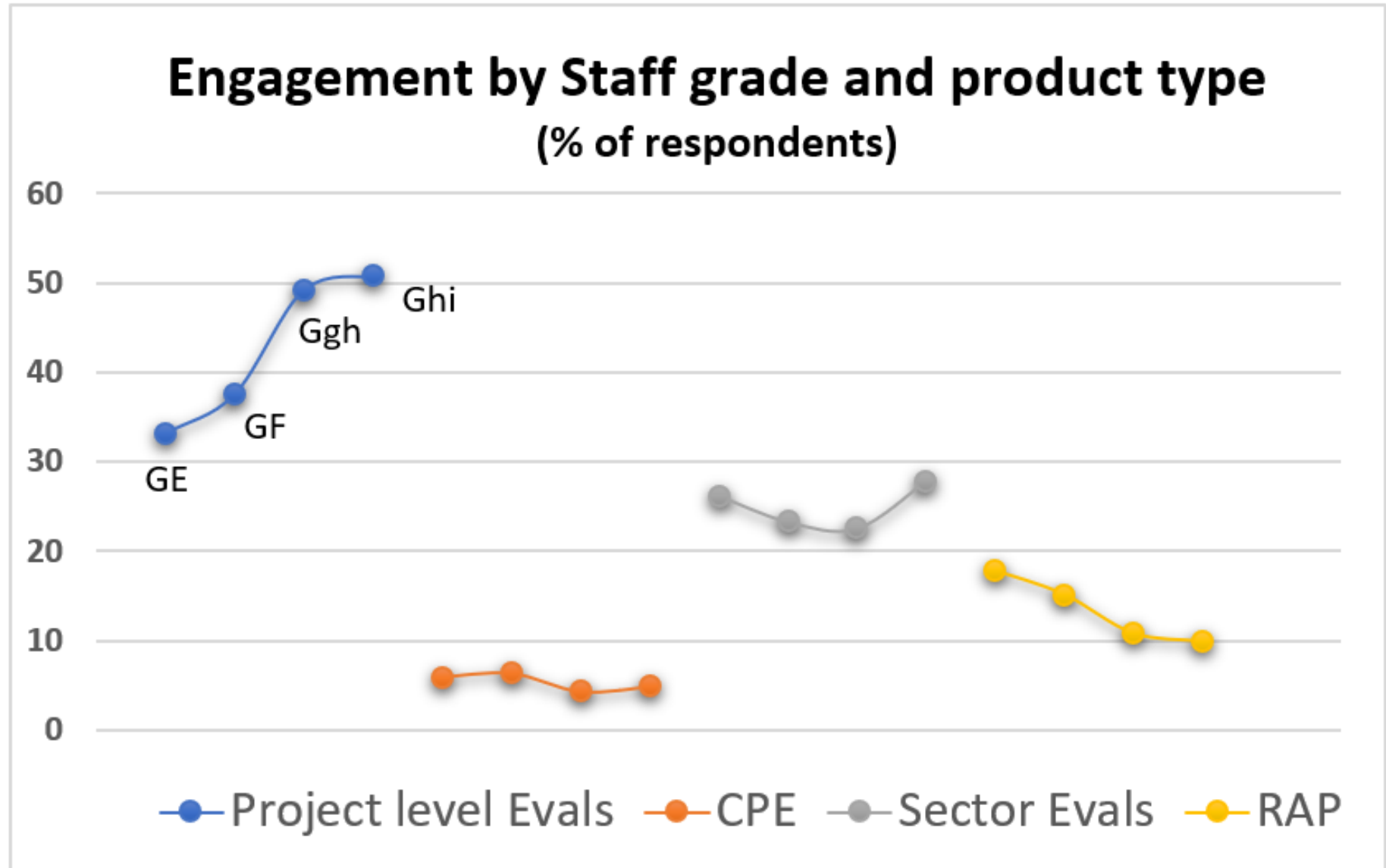
Over time, all IEG products show an increase in engagement, especially videos/presentations and blogs



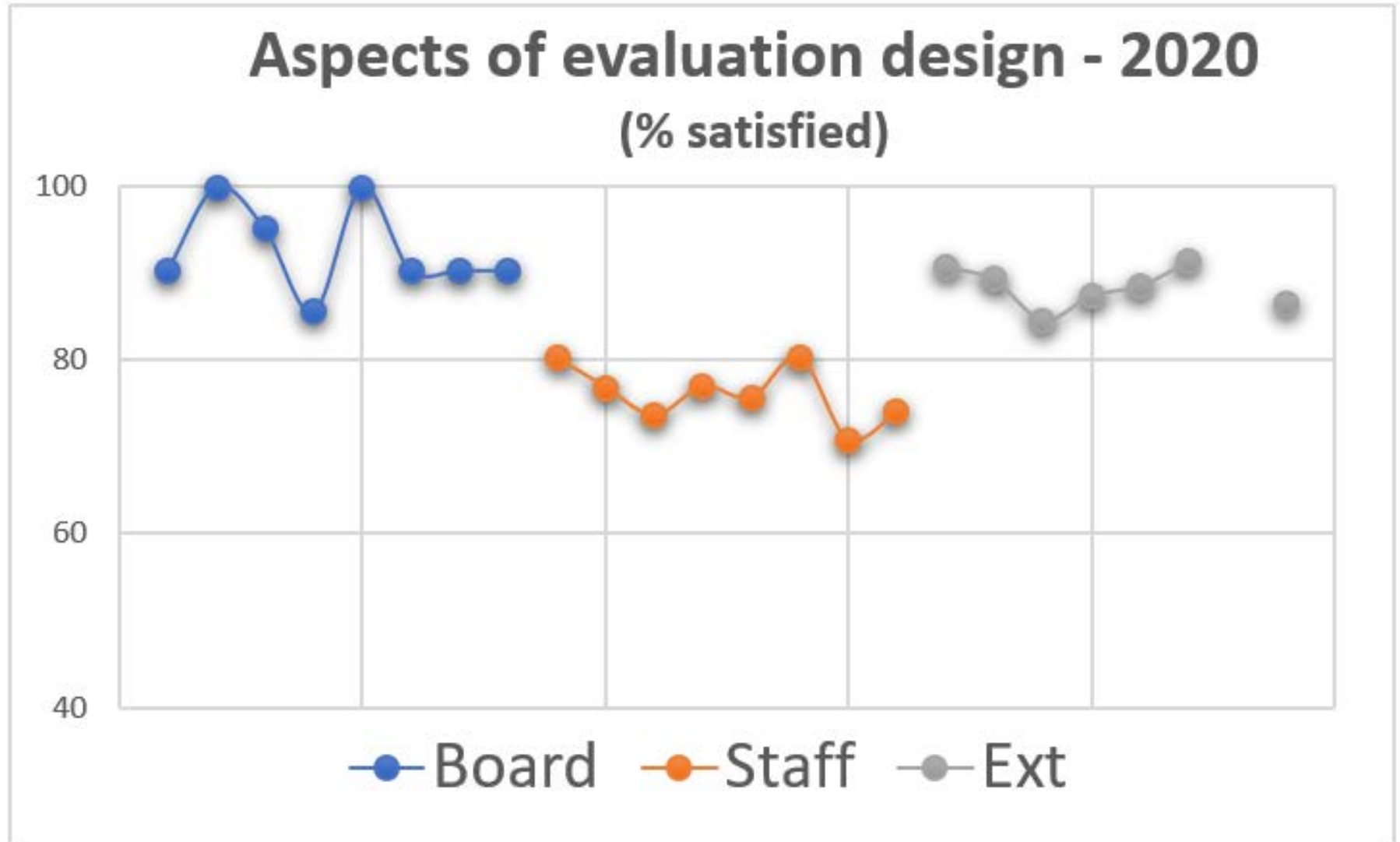
Sector and project evaluations the main reports for WBG staff



Significant differences in usage of IEG product types across grades



Heterogeneous perceptions of evaluation quality across staff



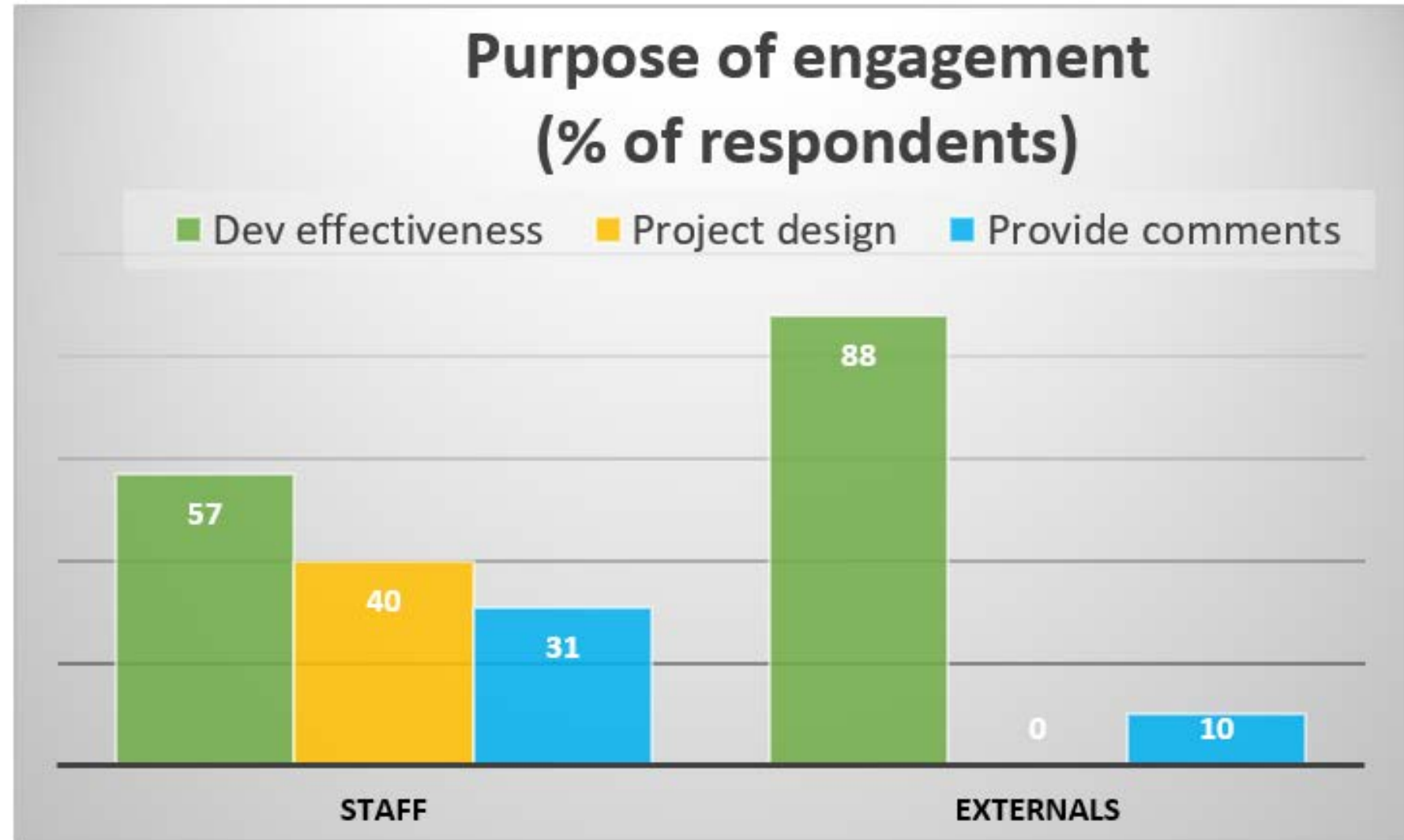
Note Each bubble in the graph represents one aspect of evaluation design, such as objectivity, timeliness, etc.

Perception of evaluation quality improves over time

(% satisfied)

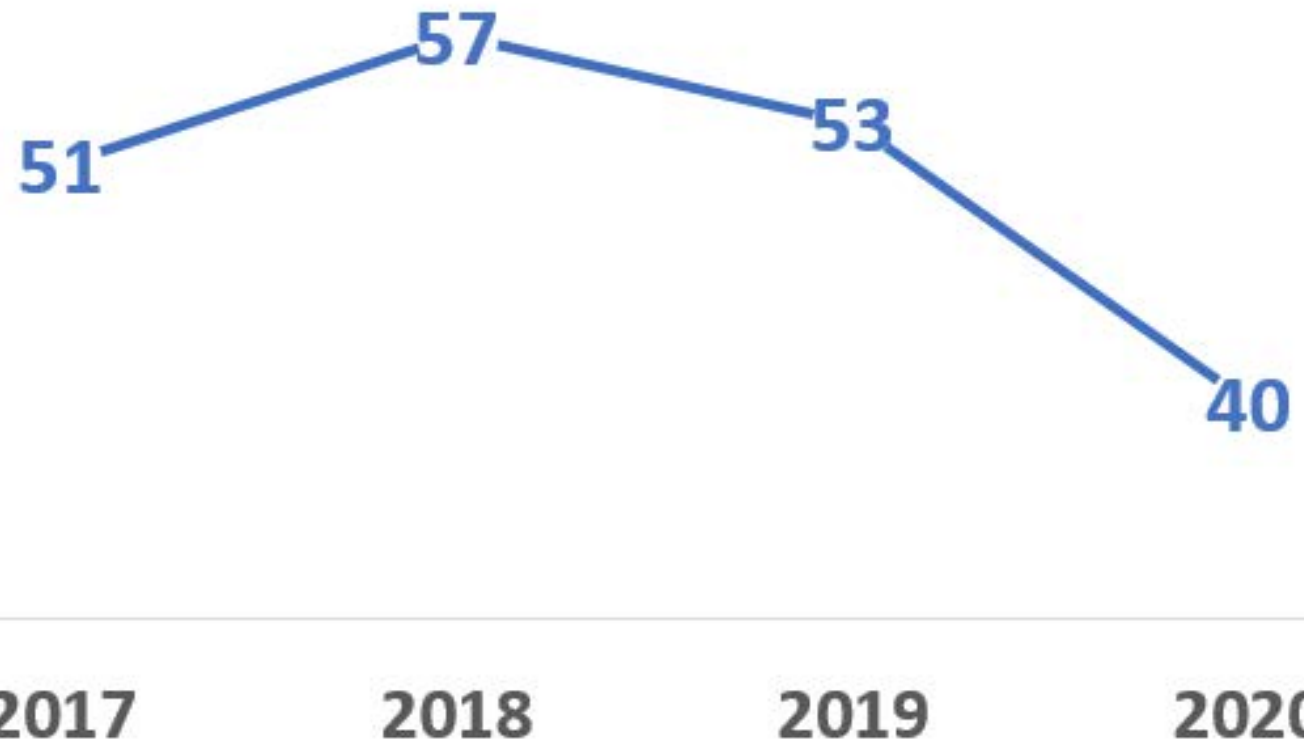


Learning about development effectiveness the main interest

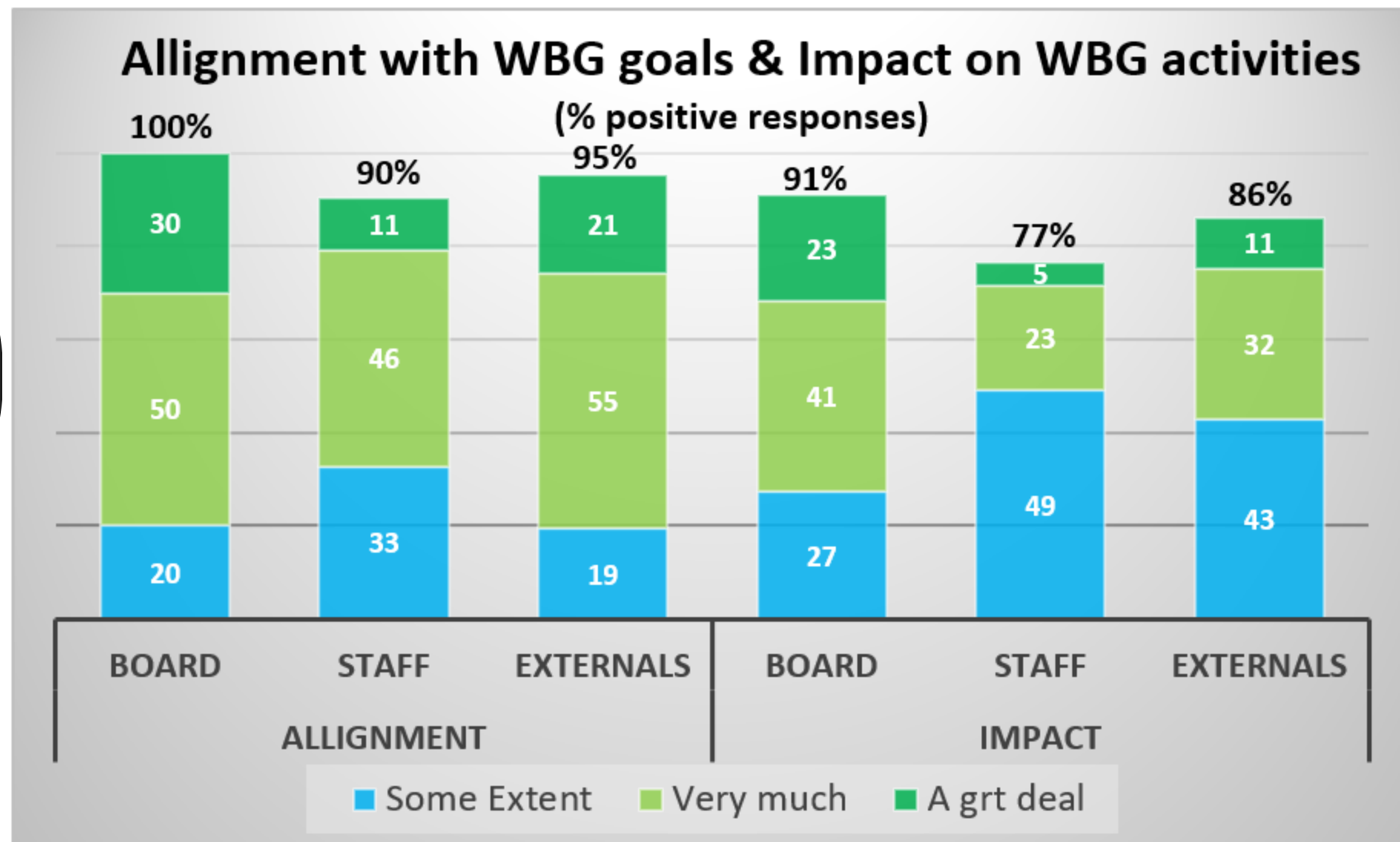


Utility of IEG reports for project design is declining over time

PURPOSE: PROJECT DESIGN BY STAFF

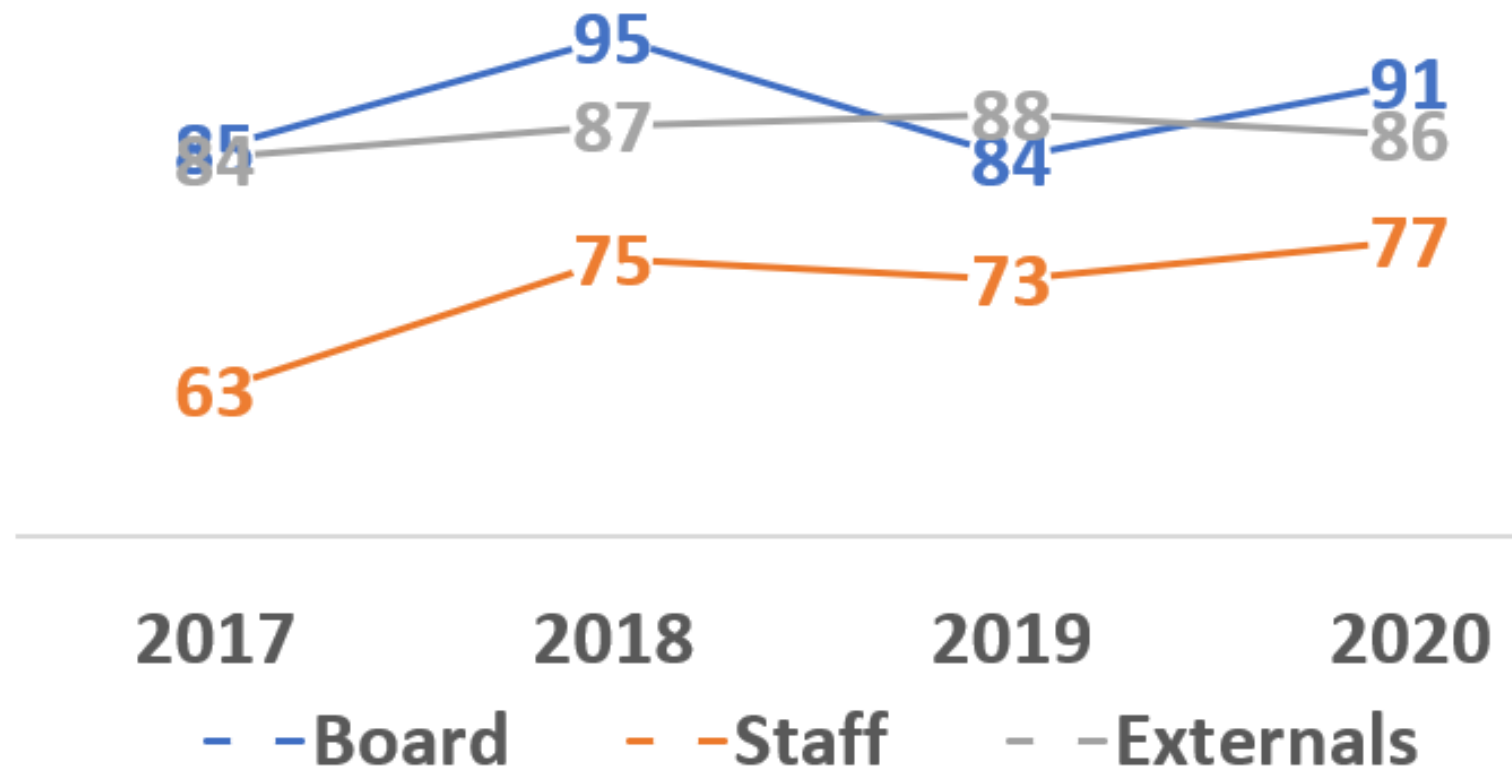


IEG evaluations aligned to WBG goals and effective



IEG products
influence
WBG
activities

EFFECTIVENESS OVER TIME (% OF POSITIVE RESPONSES)



Key findings

Overall IEG products show an increase in engagement and the Board remains very satisfied with IEG role and products

1. Lower income regions remain more 'isolated' from face-to-face 'contact' with IEG.
2. The Board shows much more interest than staff in BBLs & workshops, while readership of IEG reports remain by far the most common mode of engagement
3. CPE & RAP show a low level of engagement, particularly from higher mgmt. (RAP)
4. Evaluation design has improved over time, with room for improvement in process of engagement, timeliness and incorporation of relevant information (staff point of view)
5. Only around half of staff use IEG products to learn about development effectiveness and project design

Open ended questions



"Ensure more fairness about the ratings of IFC AS (which is held to a high bar and subject to IEG) and WB ASA (which is not evaluated at all)."

(IFC, GH mgt, CO)

UNFAIR

We don't understand

- The tough environment in which they operate
- The low capacity of clients (especially in collecting data)

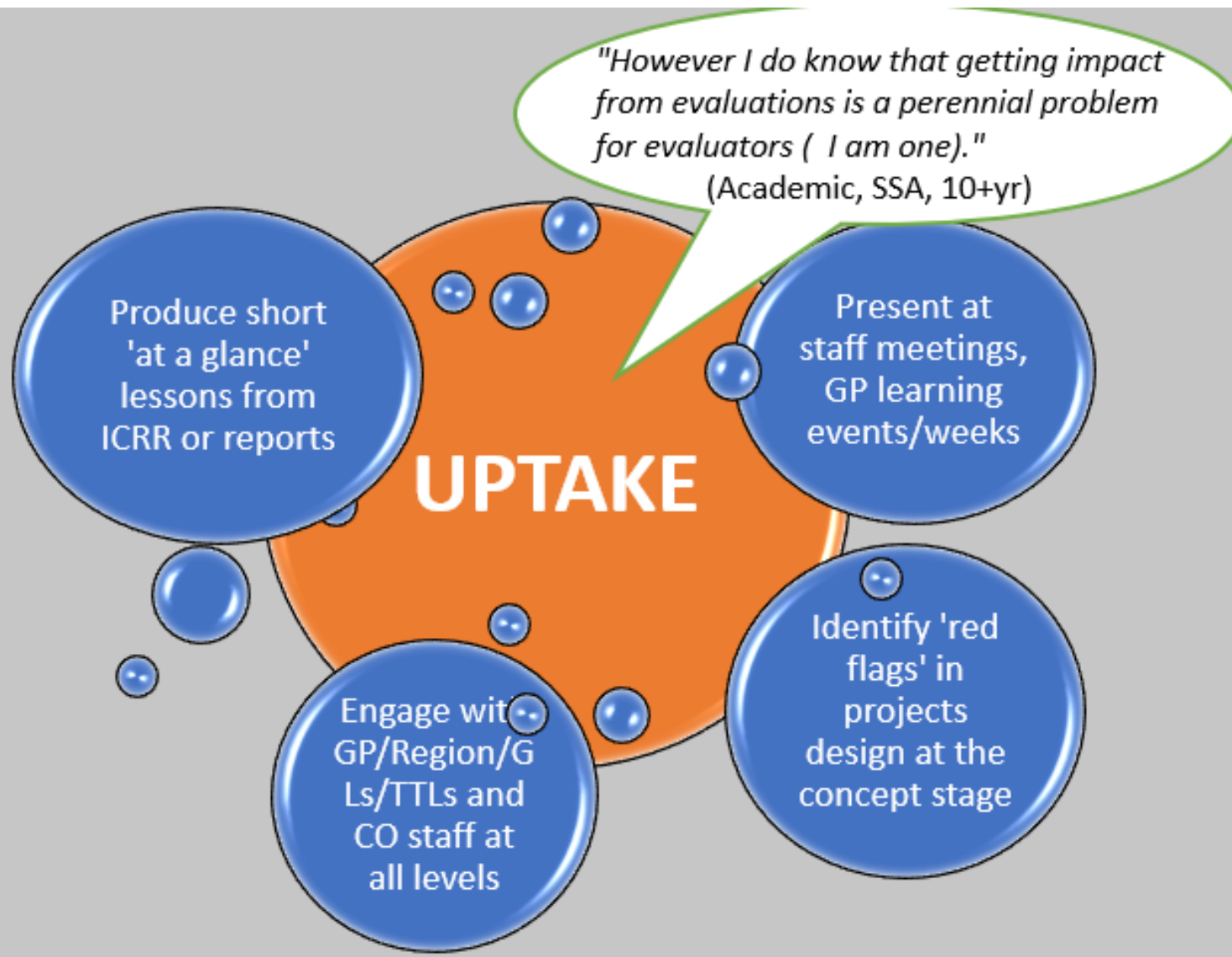
We don't pay attention to

- Impact on beneficiaries (rather we focus on KPI)
- External shocks
- Arguments and data offered
- Elements of performance, e.g resource constraints, turnover & incentives

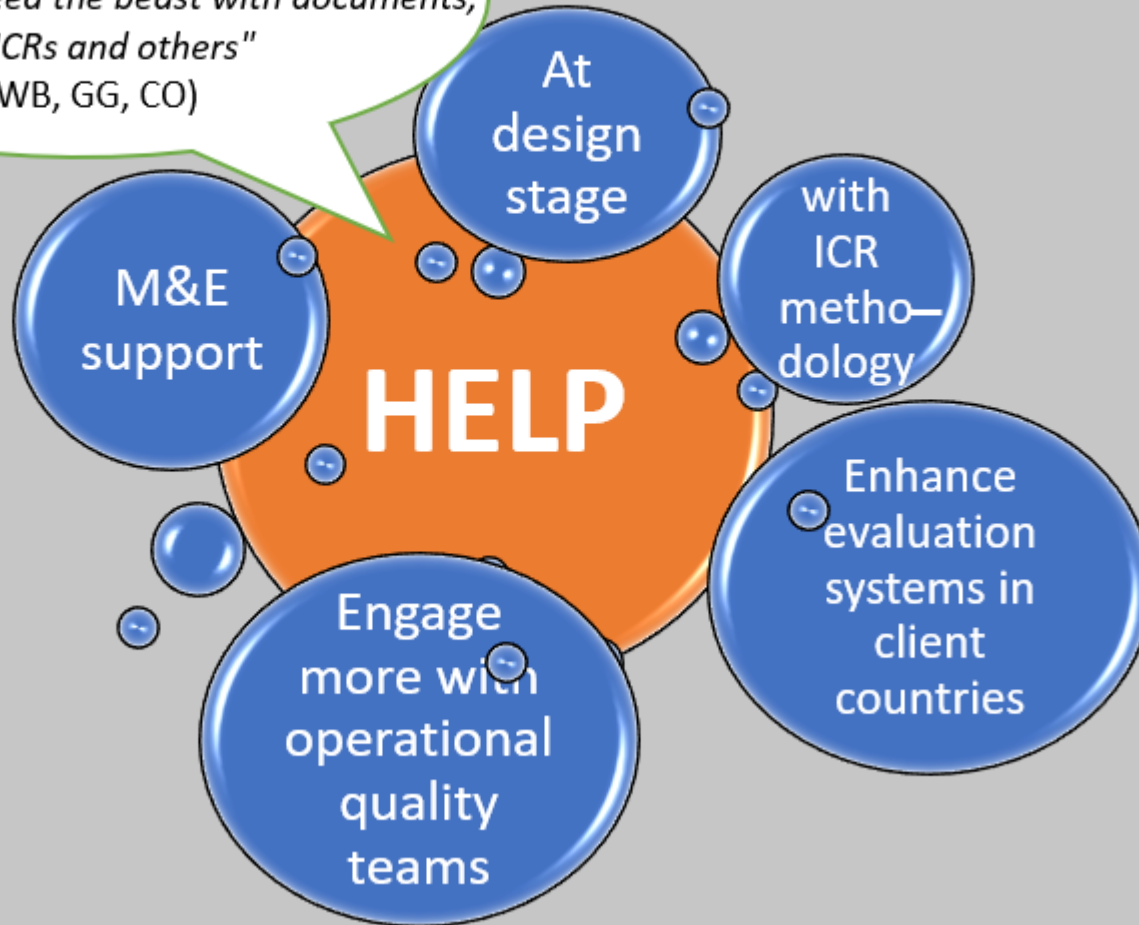
We miss

- The experience and expertise in country, sector or market
- The risks associated with our work, by rewarding modest projects while downgrading ambitious one

Respondents' Suggestions



"IEG has been absent from my [20 year] professional life - only when I needed to feed the beast with documents, mandatory ICRs and others"
(WB, GG, CO)



Respondents' request



Thank you