**Detailed Theory of Change**

**World Bank Independent Evaluation Group**

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**RESOURCES, CAPACITIES, ATTITUDES and INCENTIVES**

- **WBG EVALUATION PRINCIPLES ARE IMPLEMENTED**
  - (strategic selectivity, responsive planning, adequate resources, collaborative approach, rigor, quality assurance, customized reporting, broad dissemination, adequate follow-up)

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**VALUATIONS**

- Conduct validations (ICRR, XPSR, PCR, PER, CLRR)
- Feed ratings into corporate scorecards
- Aggregate and synthesize results (RAP)

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**EVALUATIONS**

- Design and conduct evaluations (thematic, corporate, country (CPES), and project-level (PPAR))
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**DISSEMINATION AND FOLLOW-UP**

- Publish and disseminate reports
- Follow-up on evaluation recommendations (MAR)
- Publish and disseminate synthesis products
- Participant in and organize learning events (inside and outside the WBG)
- Engage with social media
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**EVALUATION CAPACITY DEVELOPMENT**

- Coordinate and support evaluation capacity development programs (GE, CLEAR, IPDET)
- Contribute to monitoring and evaluation capacity development and debates inside the WBG (e.g., RMES)
- Contribute to evaluation debates and repositories of knowledge outside the WBG
- Engage national evaluators in evaluations

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**CODE and WBG Boards use evaluations to inform...**

- Strategic decisions
- Resource Allocation

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**WBG Senior Management use evaluations to inform...**

- Organizational decisions (e.g., staffing, resources, processes)
- Programmatic decisions
- Strategic directions
- Resource allocation

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**WBG Operational Teams use evaluations to inform...**

- Operational decisions (e.g., design and implementation)
- Operational processes (e.g., procurement, M&E)

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**WBG Clients (government and private sector) and Development Partners use evaluations to inform...**

- Decisions about ongoing and future engagement with the WBG
- Decisions about their own priorities and instruments

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**WBG Observers (CSOs, Think Tanks, Media, General Public) use IEG evaluations to inform...**

- Their engagement with the WBG on policies, practices and processes

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**Evaluation Peers and Operational Staff (inside and outside the WBG)...**

- Learn from IEG (products, events, programs) and adopt good practices, standards and approaches to evaluation

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**Enhanced**

- Relevance and development effectiveness of the WBG
- Contribution to achieving the twin goals of eliminating extreme poverty and boosting shared prosperity

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**Improved internal and external accountability for results**

- Evidence-based strategic decision-making

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**Improved quality of WBG interventions and their implementation**

- Enhanced comparative advantage of the WBG
- Enhanced mobilization and allocation of WBG and external financial resources

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**Enhanced partnerships**

- Strengthened capacities to design, conduct and use evaluations (inside and outside the WBG)
- Improved dissemination and follow-up

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**Enhanced reputation of IEG as a competent and influential evaluation function**

- Enhanced reputation of WBG as a learning and accountable institution

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