



# OED REACH

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## OED's Work Program: Consultation and Budget Realignment Support New Program Priorities

- The OED FY02 work program reflects the views of OED's key stakeholders, including CODE, operational managers and staff, and external partners; and it is consistent with the themes in the FY2002-2004 Strategic Directions Paper and the Annual Review of Development Effectiveness, 2000 (see box, below).
- This year's work program reflects OED's multi-year renewal which has reallocated resources to permit increased activity in evaluation development (particularly in dissemination and evaluation capacity development in client countries); more sector and thematic reviews (with heightened relevance, depth, and participatory content); a larger number of country evaluations (keyed to CAS schedules); and entry into the evaluation of global programs.
- OED's proposed budget for FY02 is below the budget for FY01—reflecting the completion of the IDA Review—and is likely to decline slightly in FY02 relative to FY01 as a share of Bank and Operational budgets.

### The Process

OED launched the highly consultative process that would lead to the new work program with a management team retreat in October to identify key issues. This was followed by the annual OED staff retreat at the end of January, just after the Strategic Forum, to add the views of key stakeholders, including members of CODE, operational managers, an external partner, and OED staff, to the mix. OED then invited Network heads and Regional vice presidents to comment on work program priorities and voice their evaluation needs. Informal comments were heard from CODE members during two events in early April. Following formal CODE review on April 23, the FY02-04 work program and the FY02 budget will be finalized.

### Renewal Implementation—The Program

OED's 1997 renewal strategy remains relevant, particularly so as the Bank faces the unprecedented challenges of the current development landscape and its own crowded agenda. To realize the goals of the renewal, OED's resources have been reallocated, and efficiencies have been achieved (see figure and table). Reduced spending on project evaluation and corpo-

rate and process evaluations has enabled OED to increase country evaluations, sector and thematic reviews, and evaluation development—especially for dissemination, knowledge management, and evaluation capacity development. Country assistance evaluations

#### Main Products: FY02

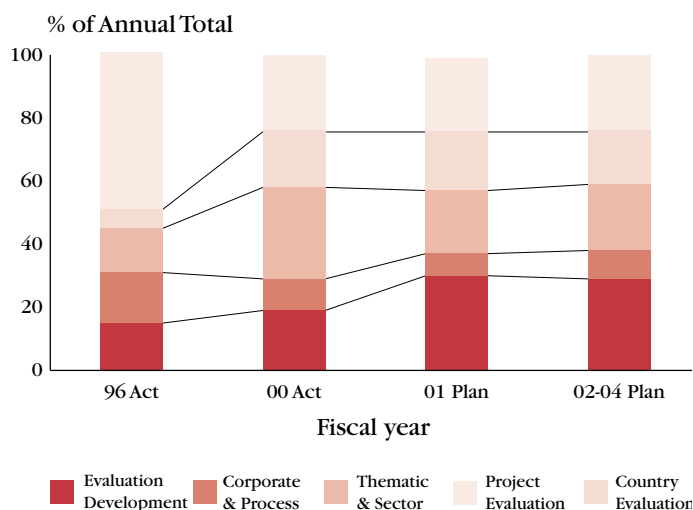
*Project Evaluations:* about 280 ICR Reviews and 70 PPARs.

*Country Assistance Evaluations:* Bulgaria, Haiti, Lesotho, Peru, Mongolia, Russia, Vietnam.

*Sector and Thematic Reviews:* Indigenous Peoples, Social Funds, Anti-Corruption, PSD in Energy, Global Public Programs and Policies.

*Corporate and Process Reviews:* Annual Review of Development Effectiveness, Annual Report on Operations Evaluation, Review of the Highly Indebted Poor Countries Initiative.

## OED: FY96/FY00-01 /FY02-04 Budget



## OED: FY96-02 Budget

OED budget	96 Budget	00 Budget	01 Budget	02 Budget*
As percentage of Bank's budget	1.3	1.5	1.5	1.4
As percentage of Operations' budget Including IDA Review	1.8	2.0	2.0	1.8
	\$17.6	\$18.9	\$19.0	\$18.4

\*Based on Strategic Directions Paper proposals.

have matured as an evaluation product and are keyed to CAS schedules. Sector and thematic reviews have been enriched and linked to Sector Strategy Papers.

And OED has entered into the evaluation of global initiatives with a review of the Bank performance in global programs, to be completed in FY02. Corporate and process reviews will include a group of evaluations of recent Bank initiatives, including the HIPC, CDF, and PSRPs.

Evaluation capacity development will be expanded to include an additional two countries each year. Knowledge management is computerizing the lessons database. Web activity is on the rise, with inclusion of interactive documents and other vehicles. The International Program of Development Evaluation Training will be launched this summer at Carleton University (Canada), to broaden the reach and the dissemination of evaluation lessons.

## Links to Clients and Partners

OED has moved to a more demand-driven work program, providing input to strategy and policy products. OED comments on all CASs and supports CAS development through country assistance evaluations. It also is contributing sector reviews for seven of the nine upcoming Sector Strategy Papers. OED's Help Desk and knowledge management system continue to support OED clients.

OED connects with the evaluation community through the DAC Evaluation Working Group of bilateral donors and the Evaluation Cooperation Group of the Multilateral Development Banks. Partnerships are in place for evaluation and capacity development with the Netherlands, Norway, Switzerland, the GTZ, and the UNDP. Both internal and external joint evaluations are ongoing. Internally, OED is strengthening coordination with QAG, IAD, OEG, and MIGA. Joint work is envisaged with the new IMF evaluation unit.



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